## Linear and Integer Programming (ADM II)

Martin Skutella
TU Berlin
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## Correctness of the simplex method

## Theorem

Assume that the feasible set is nonempty and that every basic feasible solution is nondegenerate. Then, the simplex method terminates after a finite number of iterations. At termination, there are the following two possibilities:
(1) We have an optimal basis matrix $B$ and an associated basic feasible solution $x$ which is optimal.
(2) We have found a vector $d$ satisfying $A d=0, d \geq 0$, and $c^{T} d<0$, and the optimal cost is $-\infty$.

## Prof sketch.

The simplex method makes progress in every iteration. Since there are only finitely many different basic feasible solutions, it stops after a finite number of iteration.

An iteration of the simplex method
Let $B=\left(A_{B(1)} \ldots A_{B(m)}\right)$ be a basis matrix with a corresponding basic feasible solution $x$.
(1) Let $\bar{c}^{T}:=c^{T}-c_{B}{ }^{T} B^{-1} A$. If $\bar{c} \geq 0$, then STOP;
else choose $j$ with $\bar{c}_{j}<0$.
(2) Let $u:=B^{-1} A_{j}$. If $u \leq 0$, then STOP (optimal cost is $-\infty$ ).
(3) Let $\theta^{*}:=\min _{i: u_{i}>0} \frac{x_{B(i)}}{u_{i}}=\frac{x_{B(\ell)}}{u_{\ell}}$ for some $\ell \in\{1, \ldots, m\}$.
(- Form new basis by replacing $A_{B(\ell)}$ with $A_{j}$; corresponding basic feasible solution $y$ is given by

$$
y_{j}:=\theta^{*} \quad \text { and } \quad y_{B(i)}=x_{B(i)}-\theta^{*} u_{i} \quad \text { for } i \neq \ell .
$$

## Remark

We say that the nonbasic variable $x_{j}$ enters the basis and the basic variable $x_{B(\ell)}$ leaves the basis.

The simplex method for degenerate problems

- An iteration of the simplex method can also be applied if $x$ is a degenerate basic feasible solution.
- In this case it might happen that $\theta^{*}:=\min _{i: u_{i}>0} \frac{x_{B(i)}}{u_{i}}=\frac{x_{B(\ell)}}{u_{\ell}}=0$ if some basic variable $x_{B(\ell)}$ is zero and $d_{B(\ell)}<0$.
- Thus, $y=x+\theta^{*} d=x$ and the current basic feasible solution does not change.
- But replacing $A_{B(\ell)}$ with $A_{j}$ still yields a new basis with associated basic feasible solution $y=x$.


## Remark

Even if $\theta^{*}$ is positive, more than one of the original basic variables may become zero at the new point $x+\theta^{*} d$. Since only one of them leaves the basis, the new basic feasible solution $y$ is degenerate.


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### 3.3 Implementations of the simplex method

- The revised simplex method
- The full tableau implementation
- Comparison
- Practical performance ehancements


## Pivot Selection

## Question

How to choose $j$ with $\bar{c}_{j}<0$ and $\ell$ with $\frac{x_{B(\ell)}}{u_{\ell}}=\min _{i: u_{i}>0} \frac{x_{B(i)}}{u_{i}}$ if several possible choices exists in an iteration of the simplex algorithm?

The choice of $j$ is critical for the overall behavior of the simplex method. Three popular choices are:

- smallest subscript rule: choose smallest $j$ with $\bar{c}_{j}<0$
(very simple; no need to compute entire vector $\bar{c}$; usually leads to many iterations)
- steepest descent rule: choose $j$ such that $\bar{c}_{j}<0$ is minimal. (relatively simple; commonly used for mid-size problems; does not necessarily yield the best neighboring solution)
- best improvement rule: choose $j$ such that $\theta^{*} \bar{c}_{j}$ is minimal. (computationally expensive; used for large problems; usually leads to very few iterations)

The revised simplex method

## Observation

In order to execute one iteration of the simplex method efficiently, it suffices to know $B(1), \ldots, B(m)$, the inverse $B^{-1}$ of the basis matrix and the input data $A, b$, and $c$. It is then easy to compute:

$$
\begin{aligned}
x_{B} & =B^{-1} b & \bar{c}^{T} & =c^{T}-c_{B}{ }^{T} B^{-1} A \\
u & =B^{-1} A_{j} & \theta^{*} & =\min _{i: u_{i}>0} \frac{x_{B(i)}}{u_{i}}=\frac{x_{B(\ell)}}{u_{\ell}}
\end{aligned}
$$

The new basis matrix is then

$$
\bar{B}=\left(A_{B(1)} \ldots A_{B(\ell-1)} A_{j} A_{B(\ell+1)} \ldots A_{B(m)}\right)
$$

Question
How to obtain $\bar{B}^{-1}$ efficiently?

## How to obtain $\bar{B}^{-1}$ efficiently?

- Notice that $B^{-1} \bar{B}=\left(e_{1} \ldots e_{\ell-1} u e_{\ell+1} \ldots e_{m}\right)$.
- By elementary linear algebra, $\bar{B}^{-1}$ can be obtained from $B^{-1}$ as follows:
Multiply the $\ell$ th row of $B^{-1}$ with $1 / u_{\ell}$; then subtract $u_{i}$ times the resulting $\ell$ th row from the $i$ th row, for $i \neq \ell$.
- These are exactly the elementary row operations needed to turn $B^{-1} \bar{B}$ into the identity matrix!
- Elementary row operations are the same as multiplying the matrix with corresponding elementary matrices from the left hand side.
- Equivalently:


## Obtaining $\bar{B}^{-1}$ from $B^{-1}$

Apply elementary row operations to the matrix $\left(B^{-1} \mid u\right)$ to make the last column equal to the unit vector $e_{\ell}$. The first $m$ columns of the resulting matrix form the inverse $\bar{B}^{-1}$ of the new basis matrix $\bar{B}$.

## The full tableau implementation

## Main idea

Instead of maintaining and updating the matrix $B^{-1}$, we maintain and update the $m \times(n+1)$-matrix

$$
B^{-1}(b \mid A)=\left(B^{-1} b \mid B^{-1} A\right)
$$

which is called the simplex tableau.

- The zeroth column $B^{-1} b$ contains $x_{B}$.
- For $i=1, \ldots, n$, the $i$ th column of the tableau is $B^{-1} A_{i}$.
- The column $u=B^{-1} A_{j}$ corresponding to the variable $x_{j}$ that is about to enter the basis is the pivot column.
- If the $\ell$ th basic variable $x_{B(\ell)}$ exits the basis, the $\ell$ th row of the tableau is the pivot row.
- The element $u_{\ell}>0$ is the pivot element.


## An iteration of the "revised simplex method"

Given: $A_{B(1)}, \ldots, A_{B(m)}$, an associated basic feasible solution $x$, and $B^{-1}$.
(1) Let $p^{T}:=c_{B}{ }^{T} B^{-1}$ and compute the reduced costs $\bar{c}_{j}:=c_{j}-p^{T} A_{j}$; if $\bar{c} \geq 0$, then STOP; else choose $j$ with $\bar{c}_{j}<0$.
(2) Let $u:=B^{-1} A_{j}$. If $u \leq 0$, then STOP (optimal cost is $-\infty$ ).
(3) Let $\theta^{*}:=\min _{i: u_{i}>0} \frac{x_{B(i)}}{u_{i}}=\frac{x_{B(\ell)}}{u_{\ell}}$ for some $\ell \in\{1, \ldots, m\}$.
(- Form new basis by replacing $A_{B(\ell)}$ with $A_{j}$; corresponding basic feasible solution $y$ is given by

$$
y_{j}:=\theta^{*} \quad \text { and } \quad y_{B(i)}=x_{B(i)}-\theta^{*} u_{i} \quad \text { for } i \neq \ell
$$

(3) Apply elementary row operations to the matrix $\left(B^{-1} \mid u\right)$ to make the last column equal to the unit vector $e_{\ell}$. The first $m$ columns of the resulting matrix yield $\bar{B}^{-1}$.

## The full tableau implementation (cont.)

Notice that the simplex tableau $B^{-1}(b \mid A)$ represents the equality system $B^{-1} b=B^{-1} A x$ which is equivalent to $A x=b$.

## Updating the simplex tableau

- At the end of an iteration, the simplex tableau $B^{-1}(b \mid A)$ has to be updated to $\bar{B}^{-1}(b \mid A)$.
- $\bar{B}^{-1}$ can be obtained from $B^{-1}$ by elementary row operations (i.e. $\bar{B}^{-1}=Q \bar{B}^{-1}$ where $Q$ is a product of elementary matrices).
- Thus, $\bar{B}^{-1}(b \mid A)=Q B^{-1}(b \mid A)$ and the new tableau $\bar{B}^{-1}(b \mid A)$ can be obtained from the old one by applying the same elementary row operations.

The zeroth row of the simplex tableau
In order to keep track of the objective function value and the reduced costs, we consider the following augmented simplex tableau:

| $-c_{B}{ }^{T} B^{-1} b$ | $c^{T}-c_{B}{ }^{T} B^{-1} A$ |
| :---: | :---: |
| $B^{-1} b$ | $B^{-1} A$ |

or in more detail

| $-c_{B}{ }^{T} x_{B}$ | $\bar{c}_{1}$ | $\cdots$ | $\bar{c}_{n}$ |
| :---: | :---: | :---: | :---: |
| $x_{B(1)}$ | $\mid$ |  | $\mid$ |
| $\vdots$ | $B^{-1} A_{1}$ | $\cdots$ | $B^{-1} A_{n}$ |
| $x_{B(m)}$ | $\mid$ |  | $\mid$ |

Update after one iteration
The zeroth row is updated by adding a multiple of the pivot row to the zeroth row to set the reduced cost of the entering variable to zero.

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The full tableau implementation: An example

$$
\begin{aligned}
& \text { A simple linear programming problem } \\
& \qquad \begin{array}{rrrl}
\text { min } & -10 x_{1}-12 x_{2} & \\
\text { s.t. } & x_{1}+2 x_{3} & \\
& 2 x_{1}+2 x_{2} & +2 x_{3} \leq 20 \\
& 2 x_{1}+2 x_{2}+2 x_{3} & \leq 20 \\
& x_{3}, x_{2}, x_{3} & \leq 20 \\
& & x_{1}
\end{array}
\end{aligned}
$$

An iteration of the full tableau implementation

Given: Simplex tableau associated with a feasible basis $A_{B(1)}, \ldots, A_{B(m)}$
(1) If $\bar{c} \geq 0$ (zeroth row), then STOP; else choose pivot column $j$ with $\bar{c}_{j}<0$.
(3) If $u=B^{-1} A_{j} \leq 0$ ( $j$ th column), then STOP (optimal cost is $-\infty$ ).

- Let $\theta^{*}:=\min _{i: u i>0} \frac{x_{B(i)}}{u_{i}}=\frac{x_{B(\ell)}}{u_{\ell}}$ for some $\ell \in\{1, \ldots, m\}$ (see columns 0 and $j$ ).
- Form new basis by replacing $A_{B(\ell)}$ with $A_{j}$.
- Apply elementary row operations to the simplex tableau so that $u_{\ell}$ (pivot element) becomes one and all other entries of the pivot column become zero.

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The feasible set visualized in $\mathbb{R}^{3}$


Introducing slack variables

$$
\begin{aligned}
& \min -10 x_{1}-12 x_{2}-12 x_{3} \\
& \text { s.t. } \quad x_{1}+2 x_{2}+2 x_{3} \leq 20 \\
& 2 x_{1}+x_{2}+2 x_{3} \leq 20 \\
& x_{1}, x_{2}, x_{3} \geq 0
\end{aligned}
$$

LP in standard form

$$
\begin{aligned}
& \min -10 x_{1}-12 x_{2}-12 x_{3} \\
& \text { s.t. } x_{1}+2 x_{2}+2 x_{3}+x_{4}=20 \\
& \begin{array}{rlr}
2 x_{1}+x_{2}+2 x_{3} & +x_{5} & =20 \\
2 x_{1}+2 x_{2}+x_{3} & +x_{6}=20
\end{array} \\
& x_{1}, \ldots, x_{6} \geq 0
\end{aligned}
$$

## Observation

The right hand side of the system is non-negative. Therefore the point $(0,0,0,20,20,20)$ is a basic feasible solution and we can start the simplex method with basis $B(1)=4, B(2)=5, B(3)=6$.

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Geometric interpretation in the original polyhedron


Setting up the simplex tableau

|  |  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $\chi_{4}$ | $\times_{5}$ | $x_{6}$ | $\frac{x_{B(i)}}{u_{i}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0 | $-10$ | -12 | - 12 | 0 | 0 | 0 |  |
| $x_{4}=$ | 20 | 1 | 2 | 2 | 1 | 0 | 0 | 20 |
| $x_{5}=$ | 20 | 2 | 1 | 2 | 0 | 1 | 0 | 10 |
| $x_{6}=$ | 20 | 2 | 2 | 1 | 0 | 0 | 1 | 10 |

- Determine pivot column (e.g. take smallest subscript rule).
- $\bar{c}_{1}<0 \quad \Rightarrow \quad x_{1}$ enters the basis.
- Find pivot row with $u_{i}>0$ and $\frac{x_{B(i)}}{u_{i}}$ minimum.
- Rows 2 and 3 both attain minimum.
- Choose $i=2$ with $B(i)=5 . \Rightarrow x_{5}$ leaves the basis.
- Perform basis change: Eliminate other entries in the pivot column.
- Obtain new basic feasible solution ( $10,0,0,10,0,0$ ), cost value -100 .

Geometric interpretation in the original polyhedron


The next iterations

|  |  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $\chi_{4}$ | $\chi_{5}$ | $x_{6}$ | $\frac{x_{B(i)}}{u_{i}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 100 | 0 | -7 | -2 | 0 | 5 | 0 |  |
| $x_{4}=$ | 10 | 0 | 1.5 | 1 | 1 | -0.5 | 0 | 10 |
| $x_{1}=$ | 10 | 1 | 0.5 | 1 | 0 | 0.5 | 0 | 10 |
| $x_{6}=$ | 0 | 0 | 1 | -1 | 0 | -1 | 1 | - |

- $\bar{c}_{2}, \bar{c}_{3}<0 \Rightarrow$ Two possible choices for pivot column.
- Choose $x_{3}$ for entering the new basis.
- $u_{3}<0 \Rightarrow$ Third row will not be a choice for pivot row.
- Choose $x_{4}$ to leave basis.
- New basic feasible solution: $(0,0,10,0,0,10)$, correspondig to point $B$ in the original polyhedron.

The next iterations

|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $\frac{x_{B(i)}}{u_{i}}$ |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :--- | :--- |
| $x_{3}=$120 0 -4 0 2 4 0  <br> $x_{1}=$ 10 0 1.5 1 1 -0.5 0 <br> 0 1 -1 0 -1 1 0  <br> $x_{6}$ $\frac{20}{3}$       <br> $x_{6}=$ 0 2.5 0 1 -1.5 1 4$<\frac{20}{3}$ |  |  |  |  |  |  |  |  |

$x_{2}$ enters the basis, $x_{6}$ leaves it. We get

| $\quad$ |
| :--- |
|  |
| $x_{3}=$136 $x_{1}$ $x_{2}$ $x_{3}$ $x_{4}$ $x_{5}$ <br> $x_{6}$      <br> $x_{1}=$ 0 0 3.6 1.6 1.6 <br> $x_{2}=$ 0 0 1 0.4 0.4 <br>  1 0 0 -0.6  <br> 4 0 1 0 0.4 0.4${ }^{2} 0.4$ |

and the reduced costs are non-negative.
Thus ( $4,4,4,0,0,0$ ) is an optimal solution with cost value -136 , corresponding to point $E=(4,4,4)$ in the original polyhedron.

The feasible set visualized in $\mathbb{R}^{3}$


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WS 2007/08 22 / 40

The iterations from geometric point of view


## Cycling

If a linear programming problem is degenerate, the simplex method might end up in an infinite loop (cycling).

## An example

$x_{5}=$|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3 | $-3 / 4$ | 20 | $-1 / 2$ | 6 | 0 | 0 | 0 |
| $x_{6}=$ | $1 / 4$ | -8 | -1 | 9 | 1 | 0 | 0 |
| $x_{6}=$ | $1 / 2$ | -12 | $-1 / 2$ | 3 | 0 | 1 | 0 |
| $x_{7}=$ | 0 | 0 | 1 | 0 | 0 | 0 | 1 | l

## Pivoting rules

(1) Column selection: We select a nonbasic variable with the most negative reduced cost $\bar{c}_{j}$ to be the one that enters the basis, i.e. steepest descent rule
(2) Row selection: Out of all basic variables that are eligible to exit the basis, we select the one with the smallest subscript.

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## Iteration 2

|  |  | $x_{1}$ | $x_{2}$ | $\times_{3}$ | $\chi_{4}$ | $\chi_{5}$ | $x_{6}$ | $x_{7}$ | $\frac{x_{B(i)}}{u_{i}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3 | 0 | -4 | -7/2 | 33 | 3 | 0 | 0 |  |
| $x_{1}=$ | 0 | 1 | -32 | -4 | 36 | 4 | 0 | 0 | - |
| $x_{6}=$ | 0 | 0 | 4 | 3/2 | -15 | -2 | 1 | 0 | 0 |
| $x_{7}=$ | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | - |

Basis change: $x_{2}$ enters the basis $x_{6}$ leaves.
Bases visited
$(5,6,7) \rightarrow(1,6,7)$

## Iteration 1

|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ | $\frac{x_{B(i)}}{u_{i}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :--- |
| $x_{5}=$3 <br> $-3 / 4$ <br> 0 | 20 | $-1 / 2$ | 6 | 0 | 0 | 0 |  |  |
| $x_{6}=$ | $1 / 4$ | -8 | -1 | 9 | 1 | 0 | 0 | 0 |
| $x_{7}=$ | $1 / 2$ | -12 | $-1 / 2$ | 3 | 0 | 1 | 0 | 0 |
| 1 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | - |

Basis change: $x_{1}$ enters the basis $x_{5}$ leaves.
Bases visited
$(5,6,7)$

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Iteration 3

Basis change: $x_{3}$ enters the basis $x_{1}$ leaves.

$$
\begin{aligned}
& \text { Bases visited } \\
& (5,6,7) \rightarrow(1,6,7) \rightarrow(1,2,7)
\end{aligned}
$$

## Iteration 4

Iteration 5

$$
\begin{array}{l|ccccccc|}
\hline & x_{1} & x_{2} & x_{3} & x_{4} & x_{5} & x_{6} & x_{7} \\
\hline & \frac{x_{B(i)}}{u_{i}} \\
x_{3}= & 3 & 1 / 4 & 0 & 0 & -3 & -2 & 3 \\
u_{3} & 0 & 1 / 8 & 0 & 1 & -21 / 2 & -3 / 2 & 1 \\
x_{2}= & 0 & -3 / 64 & 1 & 0 & 3 / 16 & 1 / 16 & -1 / 8 \\
x_{7}= & 1 & -1 / 8 & 0 & 0 & 21 / 2 & 3 / 2 & -1 \\
\hline & 1 & 0 \\
\hline
\end{array}
$$

Basis change: $x_{4}$ enters the basis $x_{2}$ leaves.

## Bases visited

$$
(5,6,7) \rightarrow(1,6,7) \rightarrow(1,2,7) \rightarrow(3,2,7)
$$

Iteration 6

Basis change: $x_{6}$ enters the basis $x_{4}$ leaves.
Bases visited
$(5,6,7) \rightarrow(1,6,7) \rightarrow(1,2,7) \rightarrow(3,2,7) \rightarrow(3,4,7)$
$\rightarrow(5,4,7)$

Basis change: $x_{5}$ enters the basis $x_{3}$ leaves.
Bases visited

$$
(5,6,7) \rightarrow(1,6,7) \rightarrow(1,2,7) \rightarrow(3,2,7) \rightarrow(3,4,7)
$$

Observation
After 4 pivoting iterations our basic feasible solution still has not changed.

Back at the beginning

|  |  | $x_{1}$ | $x_{2}$ | $\times_{3}$ | $x_{4}$ | $\chi_{5}$ | $x_{6}$ | $x_{7}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3 | -3/4 | 20 | $-1 / 2$ |  | 0 | 0 | 0 |
| $x_{5}=$ | 0 | 1/4 | -8 | -1 | 9 | 1 | 0 | 0 |
| $x_{6}=$ | 0 | 1/2 | -12 | $-1 / 2$ | 3 | 0 | 1 | 0 |
| $x_{7}=$ | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 1 |

$$
\begin{aligned}
& \text { Bases visited } \\
& (5,6,7) \rightarrow(1,6,7) \rightarrow(1,2,7) \rightarrow(3,2,7) \rightarrow(3,4,7) \\
& \rightarrow(5,4,7) \rightarrow(5,6,7)
\end{aligned}
$$

This is the same basis that we started with.

## Conclusion

Continuing with the pivoting rules we agreed on at the beginning, the simplex method will never terminate in this example.

## Comparison of full tableau and revised simplex methods

The following table gives the computational cost of one iteration of the simplex method for the two variants introduced above.

|  | full tableau | revised simplex |
| :--- | :---: | :---: |
| memory | $O(m n)$ | $O\left(m^{2}\right)$ |
| worst-case time | $O(m n)$ | $O(m n)$ |
| best-case time | $O(m n)$ | $O\left(m^{2}\right)$ |

## Conclusion

- For implementation purposes, the revised simplex method is clearly preferable due to its smaller memory requirement and smaller average running time.
- The full tableau method is convenient for solving small LP instances by hand since all necessary information is readily available.


## Practical performance enhancements

## Numerical stability

The most critical issue when implementing the (revised) simplex method is numerical stability. In order to deal with this, a number of additional ideas from numerical linear algebra are needed.

- Every update of $B^{-1}$ introduces roundoff or truncation errors which accumulate and might eventually lead to highly inaccurate results. Solution: Compute the matrix $B^{-1}$ from scratch once in a while.
- Instead of computing $B^{-1}$ explicitly, it can be stored as a product of matrices $Q_{k} \cdot Q_{k-1} \cdot \ldots \cdot Q_{1}$ where each matrix $Q_{i}$ can be specified in terms of $m$ coefficients. Then $\bar{B}^{-1}=Q_{k+1} \cdot B^{-1}=Q_{k+1} \cdot \ldots \cdot Q_{1}$. This might also save space.
- Instead of computing $B^{-1}$ explicitly, compute and store an $L R$-decomposition.

